STATE OF SOUTH CAROLINA

BEFORE THE PUBLIC SERVICE COMMISSION

Docket No. 2019-184-E

In re:)	
South Carolina Energy Freedom)	
Act (H.3659) Proceeding to)	DIRECT TESTIMONY OF
Establish Dominion Energy)	REBECCA CHILTON
South Carolina, Inc. Standard Offer)	ON BEHALF OF JOHNSON
Avoided Cost Methodologies,)	DEVELOPMENT ASSOCIATES, INC.
Form Contract Power Purchase)	
Agreements, Commitment to Sell)	
Forms, and Any Other Terms or)	
Conditions Necessary)	
(Includes Small Power Producers)	
as Defined in 16 United States)	
Code 796, as Amended))	

I. <u>Introduction and Qualifications</u>

- 2 Q. PLEASE STATE YOUR NAME, OCCUPATION, AND BUSINESS ADDRESS.
- 3 A. My name is Rebecca Chilton. I operate Izuba Consulting, a renewable energy
- development, finance and operations consulting firm. My business address is 101 Hunter
- 5 Place, Carrboro, NC 27510.
- 6 Q. PLEASE DESCRIBE YOUR EDUCATIONAL AND PROFESSIONAL
- 7 BACKGROUND.

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8 I received a Bachelor of Arts in History from Wellesley College and a J.D. from the Α. 9 University of North Carolina School of Law. I passed the North Carolina Bar in 1998 and 10 remain an active member. I was a corporate finance associate with the law firm of Moore 11 & Van Allen, PLLC in Charlotte, NC from 1998 to 2002, when I became associate general 12 counsel at Self-Help, a national community development financial institution based in 13 Durham, NC, primarily providing legal support the company's growing structured finance projects. In 2011, I served as counsel on Self-Help's first large scale renewable energy 14 15 investment and in 2013 I became team lead for renewable energy lending serving developer 16 customers primarily in utility-scale solar development in North Carolina. In April of 2016 17 I moved to Live Oak Bank, a national lender based in Wilmington, NC, to create their renewable energy lending program. I left Live Oak at the end of 2017 to start my private 18 19 consulting practice, focusing on project development, structured finance and internal 20 operations needs for Live Oak and other developer and lender clients across the range of 21 renewable energy.

22 Q. ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?

I am appearing on behalf of Johnson Development Associates, Incorporated ("JDA"). JDA is a South Carolina Corporation, founded in 1986 and headquartered at 100 Dunbar Street, Spartanburg, South Carolina, 29306. JDA is a multi-division developer of industrial, multi-family, self-storage, renewable energy, and commercial projects. JDA has qualifying facilities under development, scheduled for future development, planned for possible future

DIRECT TESTIMONY OF REBECCA CHILTON Page 2
ON BEHALF OF JOHNSON DEVELOPMENT ASSOCIATES, INC.
DOMINION ENERGY SOUTH CAROLINA, INC. DOCKET NO. 2019-184-E

development, or otherwise positioned in the interconnection queue of Dominion Energy
South Carolina, Inc. ("DESC").

3 Q. WHAT ASSIGNMENT WERE YOU GIVEN WHEN YOU WERE RETAINED?

- 4 I was asked to draw on my experience in the renewable energy project finance marketplace A. 5 to provide an expert perspective on the commercial reasonableness of certain terms of 6 power purchase agreements ("PPAs") between the utility and qualifying small power 7 production facilities as defined in PURPA¹ and Act 62² ("OFs"), particularly in regards to 8 whether such terms enable or inhibit the ability of QFs to obtain regularly available, market 9 rate financing. In addition, I was asked to draw on my experience to support or refute contentions made in the testimony proffered on behalf of DESC as to the relative weight 10 11 that PURPA and/or Act 62 give to their respective legislative goals to encourage renewable 12 energy and how the balancing of those goals might affect terms provided by the utility in 13 PPAs for small power producer QFs.
- 14 Q. WHAT INFORMATION DID YOU REVIEW IN CONDUCTING YOUR EVALUATION?
- I reviewed PURPA Section 210, FERC's Order No. 69 implementing regulations of such section, Act 62, and the written testimonies of DESC's Eric H. Bell ("Bell"), John E. Folsom, Jr. ("Folsom"), James W. Neely ("Neely"), and John H. Raftery ("Raftery") submitted in this proceeding.

21 II. Conclusions and Recommendations

- 22 Q. WHAT CONCLUSIONS HAVE YOU REACHED?
- 23 A. On the basis of my review and evaluation, I have concluded the following:

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¹ 16 U.S.C. Section 796, as amended.

² S.C. Code Ann. § 58-41-10.

1. PURPA prioritizes protecting ratepayers with "just and reasonable" rates but also requires that state-level regulatory bodies ("Commissions") not mandate or approve terms and conditions of utility power purchase arrangements that discriminate against QFs in competing to provide generation to the utility within the total picture of the jurisdiction's electricity generation, transmission and distribution landscape, keeping in mind PURPA's overall goal to reduce utility dependence on fossil fuels. Act 62 reiterates PURPA's mandate to the South Carolina Commission to balance consumer interests with the advancement of QFs, the diversification of the utility's generation mix and the promotion of renewable energy in the state. Act 62 asks the Commission and, by extension, the utility to do more than they have in the past and requires a refreshed perspective and innovative thinking to meet this new standard for the application of PURPA in South Carolina. In contrast to this changing dynamic, DESC informed this Commission in oral arguments held on July 17, 2019, of its intention to file essentially the same requests to this Commission as it had prior to the passage of Act 62. This reflects a lack of appreciation of the intended purpose of Act 62 and the expressed will of the General Assembly.

- 2. The requirements of PURPA and Act 62 that QF generation must be allowed to compete on even terms with the utility's other generation resources, both present and projected, implicitly requires that the QF be able to obtain regularly-available, market-rate financing for the costs of developing, building, and operating their projects. This requires the Commission to consider types, terms and providers of financing for QFs that are wholly different from the preferential financing that the utility enjoys by virtue of its monopoly status, history and ability to rate-base the entirety of the cost and guaranteed profit for the generation facilities that it develops and owns. PURPA and Act 62 both require the Commission to drive towards parity between QFs and the utility in financing while also keeping the ratepayer in mind.
- 3. QFs do not seek to be given be given access to the vast array of preferential financing options open to the monopoly utility, nor would it be appropriate to allow QFs to push the risk of generation decisions, exposure on financing and cost overruns onto the ratepayer, as the utility is able to do. Rather, QFs desire fundamental equity in the core terms and provisions of their PPAs with the utility so that they will be able to obtain regularly available, market-rate

- 1 financing, while accepting significant additional risks of developing, building and operating their 2 generation facilities that the utility is shielded from.
 - "Regularly available" market-rate financing means that QF financing must not depend on a special program of the financing parties, the presence of a credit enhancement not broadly available, or other special circumstances. "Regularly available" also means that the terms and conditions of the QFs' revenue and interconnection contracts meet standard underwriting criteria within the mainstream capital markets. While it is true that a limited number of QFs have been able to find financing for short term or low price PPAs, such financing, when available, is most often provided by lenders on the fringe of the capital markets with special, limited funds or relying on credit supports such as USDA guarantees that are not available to OFs generally. For instance, in my nine years with two mainstream financial institutions lending more than \$750 million to utility-scale, largely QF, renewable energy projects, I never made a loan to a QF with a PPA shorter than ten years, nor do I have knowledge of any other mainstream lender who has. Unduly restrictive PPAs for which financing is only theoretically available is not the commercially reasonable access to capital that Act 62 has set as the standard for treating small power producers on a fair and equal footing with utility-owned electrical resources.³
 - 5. Access to regularly-available, market-rate financing for QFs exists in the national markets provided that the certainty of base revenue as an essential underwriting requirement can be demonstrated. In the standard underwriting process, the revenue contracts for QFs are particularly crucial because any energy facility's hard assets depreciate rather than appreciate over time. Normally, lenders base their underwriting first on primary sources of repayment – i.e., the revenue generated by the business in normal operations – and next on an analysis of the so-called "secondary source of repayment" in the hard collateral securing the financing. The lender will, to some extent, cover some of its financial exposure by assuming that, if the business fails, it can recover some funds by selling the hard collateral subject to the lender's liens. While this may be true for financing assets like real estate that hold or even increase in value over the life of the loan, a OFs' hard assets depreciate and do not cover much risk for the lender. Thus, the lender will place

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³ S.C. Code Ann. § 58-41-20(B).

even more underwriting emphasis on the primary source of repayment (revenue) represented by the PPA.

- 6. Providing regularly-available, market-rate financing to a QF rests on a PPA contract with four primary attributes: (1) A purchase price that, when multiplied by reasonably projected generation/purchases, provides sufficient revenue to pay for the capital costs, operations and financing, including and especially the upfront "mobilization" costs of developing, building and financing the facility; (2) an initial tenor (duration or term of years) of the PPA that provides sufficient certainty of revenue over the period necessary to bring the exposure of the financing party within acceptable market and regulatory norms; (3) the creditworthiness of the offtaker; and (4) the PPA is free from provisions that expose the QF, and thus its financing parties, to unusual risks, such as provisions that provide the utility overly broad termination rights, or that subject either purchase prices or contract costs, such as integration costs, to unknown adjustment during the term.
- 7. The focus of the current testimony is on the first two factors: PPA pricing and PPA duration. To some extent, these two factors work together i.e., it is theoretically possible to increase the PPA pricing to a level where duration of the contract is otherwise unduly short and yet the QF could attract financing. This hypothetical is severely limited by South Carolina's regulated monopoly market whereby the QF is limited to only a single buyer: the utility. However, typically using the avoided cost methodology, the utility will not offer PPA pricing that can support a short contract term. Therefore, in order to provide QFs with commercially reasonable access to capital that both PURPA and Act 62 compliance mandate, both the PPA pricing and the initial term in combination must be strong enough to attract necessary capital. In contradiction to the requirement to provide commercially reasonable terms, DESC's proposed avoided cost for QFs paired with its request to abandon its previous practice of signing PPAs with a duration longer than ten years creates conditions that, together, may not be financeable even at the fringes of the capital markets.
- In addition to allowing QFs some parity with the utility in financing their facilities, a fixed price, long-term PPA at a reasonable avoided cost purchase price is preferable, in many ways, to the utility's own decisions to invest in other types of generation facilities which bind the utility,

- and ultimately its ratepayers, to a generation modality and exposure to that modality's variable
- 2 fuel, environmental compliance and other ancillary costs, that last for decades. Seen this way,
- 3 fifteen and even twenty-year PPAs are some of the shortest generation commitments, and some of
- 4 the least risky to ratepayers, that a utility can make.

8. Avoided Cost.

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This portion of my testimony focuses on the development of avoided cost rates as the likely purchase price under the majority of QF PPAs in South Carolina. It should be noted that both PURPA and Act 62 require the Commission to consider multiple factors in determining whether the utility's avoided cost methodologies are "just and reasonable". Act 62 even mandates that this Commission consider a variety of factors such as geography⁴ and any ancillary services provided by the QF⁵ as well as other factors in evaluating avoided cost methodologies. Neither PURPA nor its implementing regulations, nor Act 62, limits the avoided cost analysis to a single factor such as natural gas prices, or permits a preference for one generation modality – indeed, the law expressly mandates that the utility's approved operations "properly reflect changes in the industry as a whole" including the innovations and economies provided by renewable energy. As with all facets of PURPA's implementation and now with Act 62 compliance, the balancing of PPA avoided cost purchase prices with "just and reasonable" rates charged to end consumers, is a multifaceted, nuanced calculation that must take into account forward projections, the economic generation decisions the utility makes in real time, the strategic adaptability of solar, the rapid development of storage technology, and other factors.

While there are numerous factors that contribute to avoided cost calculations, the price of natural gas has become one of the more significant drivers in recent years. Looking solely at the input of natural gas prices and their impact on avoided cost, there is wide volatility in fuel costs over time. In the 17 years since the Energy Information Administration began tracking natural gas used in the electricity generation sector, prices have quadrupled from and then returned to their

⁴ Act 62 sec. 58-41-20(B)(3).

⁵ Id

⁶ Act 62 sec. 58-41-05

- 1 2002 levels. Forward projections for natural gas prices show similar variability. The EIA projects 2 that natural gas prices (and thus natural gas fuel cost riders) will triple over the next 30 years.⁸ As 3 a finer point, the agency estimates that prices for natural gas used for electricity generation (and 4 thus natural gas fuel cost riders) would almost double within the period of a QF 15-year PPA signed in 2020⁹ – a PPA whose cost does not change during that same period. This is another way 5 6 that longer contracts in a period of historically low natural gas prices could be a huge benefit to 7 and protective of ratepayers. Not only do QFs provide a shorter term generation decision than 8 anything else in the utility's mix, they also provide in essence a fixed fuel cost rider, hedging the
 - 9. Length of PPA Term.

utility, and protecting the ratepayers, against increases in fuel costs.

The longer the contract term, accompanied by a reasonable avoided cost-based purchase price, the more mainstream capital will be available for QF development. PURPA and FERC regulations defer to Commissions to direct PPA terms. In South Carolina, Act 62 recommends a ten-year term as a starting point, but does not limit PPAs to ten years. Indeed, Act 62 expressly encourages this Commission to support longer-term contracts as a means of promoting renewable energy.

The base PPA term must also be set within the larger context of the benefits long-term QF contracts bring to ratepayers as opposed to utility-developed and -owned generation resources. As noted above, QFs provide greater generation portfolio diversity to the utility, yet also supply medium- to long-term hedges against fuel price variations. In addition, unlike other generation models owned and financed by the utility which passes to its customers for decades the cost of those facilities, including potentially billions in stranded costs of abandoned construction, OFs accept the total risk of financing, building and operating their facilities. In the previous 24 months, DESC has sought rate recovery from its ratepayers in the amount of over \$5 billon after it

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⁷ https://www.eia.gov/dnav/ng/hist/n3045us3m.htm

⁸ *Id*.

⁹ https://www.eia.gov/outlooks/aeo/data/browser/#/?id=13aeo2019&cases=ref2019~ref no cpp&sourcekey=0

abandoned construction of new nuclear units at the V.C. Summer Nuclear Facility¹⁰ and Duke 1 2 Energy sought rate recovery from its ratepayers in the amount of \$541 million after it also 3 abandoned construction of the planned Lee Nuclear Station¹¹. QFs, in contrast, must source and 4 pay for financing backed by a commercial contract rather than a guaranteed revenue source, such as the utility monopoly's structure, for the life of its system. If the cost to build the QF runs over 5 6 budget, the QF owner, and not the South Carolina ratepayer, is on the hook. If environmental 7 regulators require bonds to secure safe and efficient dismantling of the system at decommissioning, 8 that environmental compliance rests entirely on the QF owner. Once the PPA rate is set, the QF 9 cannot go back and request that the utility cover either its ordinary or extraordinary costs and if it 10 chooses to abandon its project, the QF owner recovers nothing from South Carolina's citizens. The QF owner has to smartly and creatively pay for everything, a burden that the utility does not 11 12 bear. Further, the utility enjoys the luxury that, due to a built-in and guaranteed profit margin, an

Q. ARE YOU FAMILIAR WITH DOMINION'S UTILIZATION OF RENEWABLE ENERGY IN OTHER STATES?

over-budget project can increase returns for a utility where regulators permit. A QF enjoys no such

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preferential treatment.

17 **A.** Yes. Dominion Energy owns or purchases power from more than 2.6 gigawatts of renewable energy systems in nine states, most of which were developed under long-term power purchase agreements or are owned by Dominion itself. It is important to note that Dominion Energy has evaluated the long-term benefits of solar, costed its integration into the overall generation mix, developed tools and techniques for that integration, and found that it makes financial sense to the company and its customers to commit to and benefit from solar for the long term. Dominion Energy still has a way to go towards equitably and efficiently adopting renewable

 $^{10}\ https://www.bizjournals.com/charlotte/news/2017/08/15/s-c-electric-gas-has-withdrawn-its-petition-to.html$

¹¹ https://www.bizjournals.com/charlotte/news/2017/08/25/duke-energy-abandons-plans-to-build-the-lee.html

 $^{^{12}\} https://www.dominionenergy.com/library/domcom/media/community/environment/reports-performance/2018-dominion-energy-climate-report.pdf?la=en\&modified=20190524164236$

- energy, but it has made great progress which should inform all of the units in its corporate family, including DESC.
 - In addition to fair and reasonable contract terms, the expansion of QFs in South Carolina as envisioned by PURPA and further prioritized by Act 62 rests on the ability of QFs to attract regularly available, market-rate financing from reputable providers, which in turn relies on commercially reasonable PPA contracts of sufficient length with appropriately calculated avoided cost rates.

8 Q. WHAT DO YOU RECOMMEND ON THE BASIS OF THESE CONCLUSIONS?

- 9 A. While I recognize that the General Assembly has specifically mentioned 10-year contracts 10 as a minimum PPA length the utility must offer, the avoided cost pricing proposed by 11 DESC, even when a capacity factor is added, will make it difficult for most projects to 12 obtain financing for a 10-year contract. Thus, I recommend that the Commission set the 13 tenor of length of PPA contracts at a minimum of fifteen (15) years with appropriate conditions as set forth in SC Code Ann. § 58-41-20(F)(1) to facilitate the opportunity to 14 obtain financing for a majority of OFs in South Carolina. Further, to best comply with Act 15 62's goal to promote renewable energy development in the state, I recommend that the 16 17 Commission direct that DESC's PPAs be offered at longer than fifteen years and in some 18 cases twenty (20) years or longer, again with the appropriate statutory conditions.
- 19 III. <u>DESC's Current Avoided Cost Practices</u>

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- Q. HAVE YOU REVIEWED DESC'S PREVIOUS AVOIDED COST FILINGS IN
 SOUTH CAROLINA BOTH AS TO RATE AND TENOR?
- I have reviewed DESC's proposed pre-Act 62 avoided cost filings and previous filings by its predecessor SCE&G. DESC in its prior form routinely offered PPA's with longer than ten-year terms but avoided costs values that inhibited the ability of QFs to obtain financing. Now, the company appears to propose the bare minimum tenor mentioned by Act 62 with even further lowered avoided cost values.

Q. HAS DESC PROPOSED SIGNIFICANT CHANGES IN THEIR INITIAL FILING IN THIS PROCEEDING THAT INCREASES THE OPPORTUNITY TO OBTAIN FINANCING FOR QFS?

No. DESC does not provide any indication that they intend to offer PPAs of longer duration despite the fact that Act 62 mandates consideration of longer terms to achieve its purpose. Further, DESC's proposed avoided cost pricing and their contention that solar does not and could not provide capacity value, coupled with their burdensome and unnecessary proposed integration charge structure, will reduce or eliminate QFs' opportunity to obtain financing and does not comply with the requirements of PURPA and Act 62. If anything, DESC's exclusion of capacity in its avoided cost rates and proposed avoided energy cost rates further justify the need for longer PPA tenor to give QFs a reasonable opportunity to obtain financing. A longer term PPA would further protect the ratepayers given the fact that locking in a longer term PPA would prevent future increased rates to DESC's ratepayers.

Q. DOES THIS COMPLETE YOUR DIRECT TESTIMONY?

A. No. Following the close of business on the business day prior to the filing deadline¹³, DESC filed amended versions of Mr. Neely's and Mr. Folsom's testimony, as well as nine (9) amended exhibits. The amended testimony reflected changes in Dominion's avoided cost calculation methodology and substantial changes in the proposed rates. Later that same evening, Dominion served corrected and supplemental versions of a number of previously-provided discovery responses. I have had only a very short time to review and analyze these new filings. As such, I reserve the right to amend this testimony and/or file supplemental direct testimony addressing Dominion's revised testimony and discovery responses.

¹³ Specifically, at 5:14pm on Friday, September 20, 2019, DESC filed and served on all parties amended Direct Testimony of James W. Neely, amended Direct Testimony of John E. Folsom, Jr., and amended exhibits to the amended Direct Testimony of John E. Folsom, Jr. and to the Direct Testimony of Allen W. Rooks.